

-
- “ 39% improvement in TRIFR performance
 - “ Initiatives implemented to reinforce controls around line-

“ Substantial ramp up in numbers, total workforce up

SOCIAL VALUE

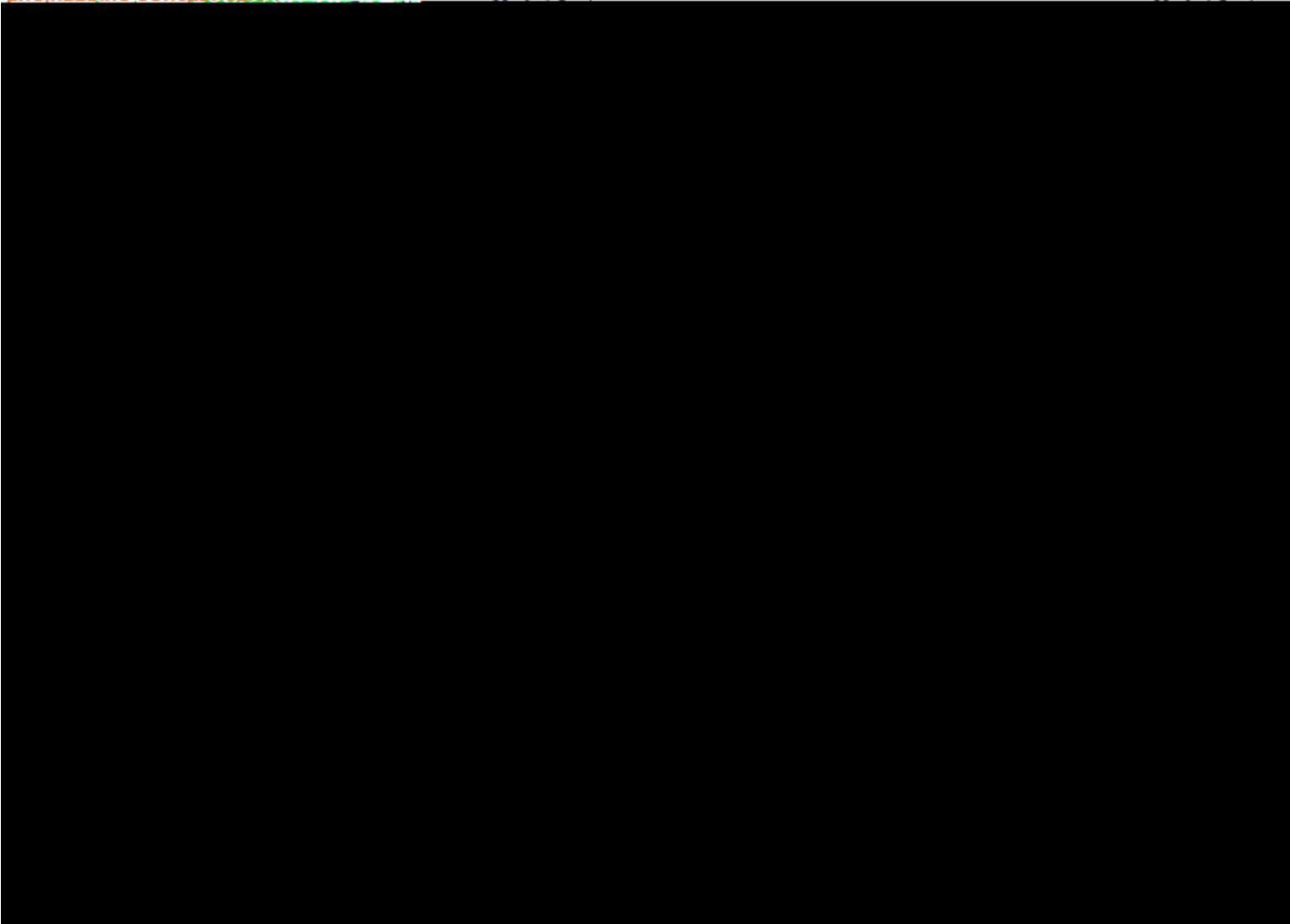
”

OUTLOOK

APPENDIX



CONTRACTS SECURED



**Announced subsequent to 30 June 2021*

” BHP Iron Ore;
